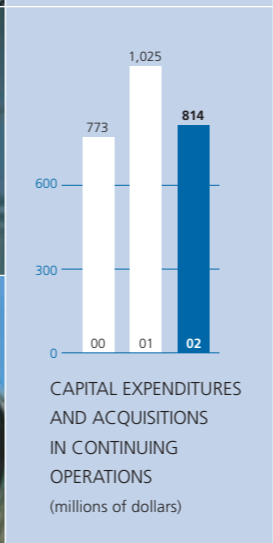
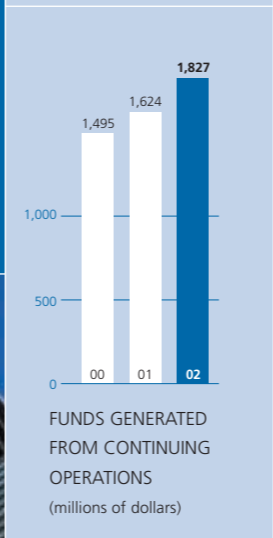
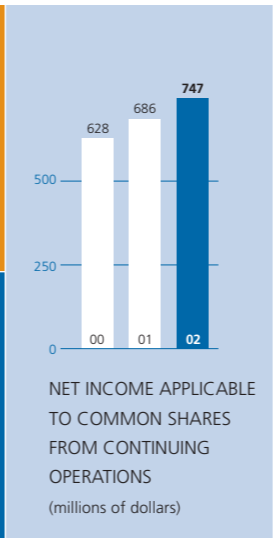


NATURAL GAS TRANSMISSION	POWER GENERATION
<ul style="list-style-type: none"> — Alberta System — Canadian Mainline — BC System — Foothills Pipe Lines (50 – 74.5%) — Great Lakes Gas Transmission Limited Partnership (50%) — Trans Québec & Maritimes Pipeline Inc. (50%) — Iroquois Gas Transmission System (40.96%) — Portland Natural Gas Transmission System (33.29%) — Northern Border Pipeline Company (10% indirectly through TC PipeLines, LP) — Tuscarora Gas Transmission Company (1% directly; 16.4% indirectly through TC PipeLines, LP) Mackenzie Valley Extension (proposed by producers) Alaska Highway Pipeline (proposed by Foothills Pipe Lines) 	<ul style="list-style-type: none"> 1 Bear Creek 2 MacKay River (under construction) 3 Redwater 4 Sundance A PPA 5 Sundance B PPA (50%) 6 Carseland 7 Cancarb 8 ManChief 9 Bruce Power L.P. (31.6%) 10 Curtis Palmer 11 Ocean State 12 Williams Lake 13 Nipigon 14 Calstock 15 Kapuskasing 16 Tunis 17 North Bay 18 Castleton <p style="text-align: right; margin-right: 50px;">TransCanada Power, L.P. (35.6%)</p> <p style="text-align: right; margin-right: 50px;">Ownership 100% unless otherwise specified.</p>

STRATEGIES FOR GROWTH AND VALUE CREATION

- SUSTAIN, GROW AND OPTIMIZE OUR NORTH AMERICAN NATURAL GAS TRANSMISSION BUSINESS
- ESTABLISH A NEW REGULATED BUSINESS MODEL
- GROW OUR POWER BUSINESS
- PURSUE OPERATIONAL EXCELLENCE
- MAINTAIN AND UTILIZE OUR STRONG FINANCIAL POSITION



EXECUTIVE OFFICERS



Harold N. Kvisle
President and Chief Executive Officer

Albrecht W.A. Bellstedt, q.c.
Executive Vice-President, Law and General Counsel

Russell K. Girling
Executive Vice-President and Chief Financial Officer



Dennis J. McConaghy
Executive Vice-President, Gas Development

Alexander J. Pourbaix
Executive Vice-President, Power Development

Sarah E. Raiss
Executive Vice-President, Corporate Services

Ronald J. Turner
Executive Vice-President, Operations and Engineering

TRANSCANADA IN THE COMMUNITY

Copies of the Annual Report on Environment, Health and Safety, and Community and the Submission to the Climate Change Voluntary Challenge and Registry are available at www.transcanada.com. If you would like to receive a copy of these reports by mail, please contact:

Communications and Government Relations P.O. Box 1000, Station M, Calgary, Alberta T2P 4K5 (403) 920-2000

METRIC CONVERSION TABLE

Metric	Imperial	Factor
Kilometres	miles	0.62
Millimetres	inches	0.04
Gigajoules	million British thermal units	0.95
cubic metres*	cubic feet	35.3
degrees Celsius	degrees Fahrenheit	Multiply by 1.8, then add 32 degrees. To convert to Celsius, subtract 32 degrees, then divide by 1.8

* The conversion is based on natural gas at a base pressure of 101.325 kilopascals and a base temperature of 15 degrees Celsius.

BOARD OF DIRECTORS

Richard F. Haskayne,
O.C., F.C.A.*
Chairman
TransCanada
PipeLines Limited
Calgary, Alberta

Harold N. Kvisle
President and CEO
TransCanada
PipeLines Limited
Calgary, Alberta

Douglas D. Baldwin (2)(3)
Corporate Director
Calgary, Alberta

Ronald B. Coleman (1)(3)
President
R. B. Coleman
Consulting Co. Ltd.
Calgary, Alberta

Wendy Dobson (2)(4)
Professor, Rotman School
of Management and
Director, Institute for
International Business,
University of Toronto
Uxbridge, Ontario

The Hon. Paule Gauthier,
P.C., O.C., O.Q., Q.C. (1)(3)
Senior Partner
Desjardins Ducharme
Stein Monast
Québec, Québec

Kerry L. Hawkins (1)(4)
President
Cargill Limited
Winnipeg, Manitoba

S. Barry Jackson ** (1)(3)
Chairman
Resolute Energy Inc.
Deer Creek Energy Limited
Calgary, Alberta

David P. O'Brien (2)(4)
Chairman
EnCana Corporation
Calgary, Alberta

James R. Paul (1)(2)
Chairman
James and Associates
Kingwood, Texas

Harry G. Schaefer,
F.C.A. (1)(2)
President
Schaefer & Associates Ltd.
and Vice-Chairman
TransCanada
PipeLines Limited
Calgary, Alberta

W. Thomas Stephens (3)(4)
Corporate Director
Greenwood Village,
Colorado

Joseph D. Thompson,
P. Eng. (3)(4)
Chairman
PCL Construction Group Inc.
Edmonton, Alberta

* Non-voting member of all committees of the Board

** Appointed December 3, 2002

(1) Member, Audit and Risk Management Committee

(2) Member, Governance Committee

(3) Member, Health, Safety and Environment Committee

(4) Member, Human Resources Committee

Si vous désirez vous
procurer un exemplaire
de ce rapport en français,
veuillez consulter notre
site Web ou vous adresser
par écrit à TransCanada
PipeLines Limited, bureau
du secrétaire.

CORPORATE GOVERNANCE

Please refer to TransCanada's Notice of 2003 Annual and Special Meeting of Shareholders and Management Proxy Circular for the company's report on Corporate Governance.

ETHICS HELP-LINE

The audit committee of the Board of Directors has established an anonymous and confidential toll free telephone number for employees, contractors and others to call with respect to accounting irregularities and ethical violations. The Ethics Help-Line number is 1 (888) 920-2042.

ELECTRONIC PROXY VOTING AND DELIVERY OF DOCUMENTS

In 2002 we introduced electronic proxy solicitation and voting and electronic delivery of documents (annual report, management proxy circular, notice of meeting and view-only proxy form) for registered and beneficial shareholders. We will be doing the same in 2003.

This will provide increased convenience to shareholders, benefits to the environment and reduced mailing and printing costs for the corporation. We will continue to provide printed copies of these documents for those shareholders preferring this format.